SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549
(X) QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES AND EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 2001

## OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES AND EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number 0-16914

THE E. W. SCRIPPS COMPANY
(Exact name of registrant as specified in its charter)
Ohio
(State or other jurisdiction of
incorporation or organization)
312 Walnut Street
Cincinnati, Ohio 45202
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code: (513) 977-3000
Not Applicable
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities and Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date. As of April 30, 2001 there were $60,101,803$ of the Registrant's Class A Common Shares outstanding and 19,096,913 of the Registrant's Common Voting Shares outstanding.

## INDEX TO THE E. W. SCRIPPS COMPANY

REPORT ON FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 2001

## Item No.

PART I - FINANCIAL INFORMATION

Financial Statements

Management's Discussion and Analysis of Financial Condition and Results of Operations

Quantitative and Qualitative Disclosures About Market Risk

PART II - OTHER INFORMATION

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## ITEM 1. FINANCIAL STATEMENTS

The information required by this item is filed as part of this Form 10-Q. See Index to Financial Information at page $\mathrm{F}-1$ of this Form 10-Q.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The information required by this item is filed as part of this Form 10-Q. See Index to Financial Information at page $\mathrm{F}-1$ of this Form 10-Q.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information required by this item is filed as part of this Form 10-Q. See Index to Financial Information at page $\mathrm{F}-1$ of this Form 10-Q.

PART II

## ITEM 1. LEGAL PROCEEDINGS

The Company is involved in litigation arising in the ordinary course of business, such as defamation actions and various governmental and administrative proceedings relating to renewal of broadcast licenses, none of which is expected to result in material loss.

ITEM 2. CHANGES IN SECURITIES
There were no changes in the rights of security holders during the quarter for which this report is filed

ITEM 3. DEFAULTS UPON SENIOR SECURITIES
There were no defaults upon senior securities during the quarter for which this report is filed.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
There were no matters submitted to a vote of security holders during the quarter for which this report is filed.

ITEM 5. OTHER INFORMATION
None.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

## Exhibits

The information required by this item is filed as part of this Form 10-Q. See Index to Exhibits at page E-1 of this Form 10-Q.

Reports on Form 8-K
No reports on Form $8-K$ were filed during the quarter for which this report is filed.

## SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE E. W. SCRIPPS COMPANY

THE E. W. SCRIPPS COMPANY

## Index to Financial Information

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( in thousands )

March 31,
2001
( Unaudited )

As of
December 31,
2000

## March 31,

 2000( Unaudited )

## ASSETS

Current Assets:
Cash and cash equivalents
Accounts and notes receivable (less
allowances $-\$ 12,794, \$ 13,891, \$ 10,85$

Program rights and production costs
Network distribution fees
Inventories
Deferred income taxes
Miscellaneous
Total current assets
Investments

Property, Plant and Equipment
Goodwill and Other Intangible Assets
Other Assets:
Program rights and production costs (less current portion)
Network distribution fees (less current portion)
Miscellaneous
Total other assets

| 14,112 \$ | 19,670 |
| ---: | ---: |
| 289,583 | 274,812 |
| 115,513 | 87,699 |
| 21,105 | 22,220 |
| 17,802 | 17,745 |
| 30,421 | 27,583 |
| 35,449 | 27,738 |
| 523,985 | 477,467 |
|  |  |
| 177,922 | 275,530 |
| 502,041 | 484,509 |
|  |  |
| $1,209,132$ | $1,222,746$ |
|  |  |
| 96,881 | 78,679 |
| 40,571 | 41,353 |
| 22,334 | 33,348 |
| 159,786 | 153,380 |
|  |  |
| $2,572,866$ \$ | $2,613,632$ |

See notes to consolidated financial statements.

## CONSOLIDATED BALANCE SHEETS

( in thousands, except share data )
As of

March 31,
2001

December 31 , 2000

March 31
2000
( Unaudited )
LIABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities:
Current portion of long-term debt
Accounts payable
Customer deposits and unearned revenue
Accrued liabilities:
Employee compensation and benefits
Network distribution fees
Miscellaneous
( Unaudited )

| 237,742 § | 212,828 § |  |
| ---: | ---: | ---: |
| 110,234 | 114,275 | 274,126 |
| 32,976 | 37,214 | 91,206 |
| 37,766 | 49,089 | 35,964 |
| 51,220 | 48,257 | 40,681 |
| 62,521 | 71,313 | 40,877 |
| 532,459 | 532,976 | 87,506 |
| 138,117 | 129,932 | 570,360 |
| 508,411 | 501,781 | 167,084 |
| 123,704 | 130,367 | 501,842 |
|  |  | 140,141 |

Stockholders' Equity:
Preferred stock, \$.01 par - authorized: 25,000,000 shares; none outstanding
Common stock, $\$ .01$ par:
Class A - authorized: 120,000,000 shares; issued and
outstanding: 59,987,153; 59,641,828; and 59,033,621 shares
600
191
791
170,415
$1,147,723$
$(779)$
$(221)$
$(9,746)$
$1,308,183$
$2,610,874$

Voting - authorized: 30,000,000 shares; issued and
outstanding: 19,096,913; 19,096,913; and 19,216,913 shares

| 596 | 590 |
| ---: | ---: |
| 191 | 192 |
| 787 | 782 |
| 157,394 | 139,713 |
| $1,093,138$ | 996,262 |
| 31,877 | 101,573 |
| 361 | 946 |
| $(5,747)$ | $(5,071)$ |
| $1,277,810$ | $1,234,205$ |
| $2,572,866$ \$ | $2,613,632$ |

590

Total
Additional paid-in capital
Retained earnings
Unrealized gains (losses) on securities available for sale
Foreign currency translation adjustment
Unvested restricted stock awards
Total stockholders' equity
$1,308,183$
1,277,810
, 234, 205
$2,613,632$

CONSOLIDATED STATEMENTS OF INCOME ( UNAUDITED )
( in thousands, except per share data )
Three months ended March 31,

Operating Revenues:
Advertising
Circulation
Affiliate fees
Licensing
Joint operating agency distributions
Other
Total operating revenues
Operating Expenses:
Employee compensation and benefits
Newsprint and ink
Amortization of purchased programming
Other operating expenses
Depreciation
Amortization of intangible assets
Total operating expenses
Operating Income

Other Credits (Charges):
Interest expense
Investment results, net of expenses
Net gains on divested operations
Miscellaneous, net
Net other credits (charges)

Income Before Taxes and Minority Interests
Provision for Income Taxes

Income Before Minority Interests
Minority Interests

Net Income
Net Income per Share of Common Stock:
Basic
Diluted

Three months ended March 31,

Cash Flows from Operating Activities:
Tet income

| 66,438 | \$ | 33,604 |
| :---: | :---: | :---: |
| 24,765 |  | 26,808 |
| $(59,789)$ |  | 1,347 |
| 25,992 |  | (613) |
| 11,004 |  | 561 |
| 846 |  | 1,056 |
| 3,711 |  | 3,182 |
| $(11,344)$ |  | $(8,950)$ |
| 5,195 |  | $(4,643)$ |
| 8,597 |  | 4,788 |
| 75,415 |  | 57,140 |
| $(14,716)$ |  | $(15,014)$ |
| $(20,348)$ |  | $(52,093)$ |
| $(62,520)$ |  |  |
| 145 |  | 24,660 |
| 210 |  | (630) |
| $(97,229)$ |  | $(43,077)$ |
| 31,552 |  | 7,900 |
| (17) |  | $(1,394)$ |
| $(1,988)$ |  |  |
| $(11,853)$ |  | $(10,951)$ |
| (392) |  | (392) |
| 4,240 |  | (12) |
| 21,542 |  | $(4,849)$ |
| (272) |  | 9,214 |
| 14,112 |  | 10,456 |
| 13,840 | \$ | 19,670 |

Supplemental Cash Flow Disclosures
Interest paid, excluding amounts capitalized
Income taxes paid
Denver newspaper assets contributed to JOA
$9,217 \quad$ \$ 9,236

10,909
8,948
162,227

See notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME AND STOCKHOLDERS' EQUITY ( UNAUDITED )
( in thousands, except share data )

|  | Common Stock | ```Additional Paid-in Capital``` |  | Retained Earnings | Accumulated Other Comprehensive Income |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balances at December 31, 1999Comprehensive income: |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Net income |  |  |  | 33,604 |  |  | 33,604 |
| Unrealized gains, net of tax of \$24,278 |  |  |  |  |  |  | 45,080 |
| Less: reclassification adjustment for gains in income, net of tax of (\$433) |  |  |  |  |  |  | (805) |
| Increase in unrealized gains on securities |  |  |  |  |  |  | 44,275 |
| Foreign currency translation adjustments |  |  |  |  |  |  | (27) |
| Total |  |  |  | 33,604 |  |  | 77,852 |
| Dividends: declared and paid - \$.14 per share (10,951) (10,951) |  |  |  |  |  |  |  |
| Compensation plans, net: 133,251 shares issued; 25,079 shares repurchased | 1 |  | 1,982 |  |  | (131) | 1,852 |
| Tax benefits of compensation plans |  |  | 1,000 |  |  |  | 1,000 |
| Balances at March 31, 2000 | \$ 782 | \$ | 139,713 | \$ 996,262 | \$ | $(5,071)$ \$ | $1,234,205$ |
| Balances at December 31, 2000 | \$ 787 | \$ | 157,394 | \$1,093,138 | \$ | $(5,747)$ \$ | 1,277,810 |
| Comprehensive income: |  |  |  |  |  |  |  |
| Net income |  |  |  | 66,438 |  |  | 66,438 |
| Unrealized gains, net of tax of \$5,442 |  |  |  |  |  |  | 10,210 |
| Less: reclassification adjustment for gains |  |  |  |  |  |  |  |
| in income, net of tax of $(\$ 23,081)$ |  |  |  |  |  |  | $(42,866)$ |
| Increase (decrease) in unrealized gains on securi | ties |  |  |  |  |  | $(32,656)$ |
| Foreign currency translation adjustments |  |  |  |  |  |  | (582) |
| Total |  |  |  | 66,438 |  |  | 33,200 |
| Dividends: declared and paid - \$. 15 per share |  |  |  | $(11,853)$ |  |  | $(11,853)$ |
| Repurchase 35,200 Class A Common Shares |  |  | $(1,988)$ |  |  |  | $(1,988)$ |
| Compensation plans, net: 482,294 shares issued; |  |  |  |  |  |  |  |
| 101,769 shares repurchased | 4 |  | 9,356 |  |  | $(3,999)$ | 5,361 |
| Tax benefits of compensation plans |  |  | 5,653 |  |  |  | 5,653 |
| Balances at March 31, 2001 | \$ 791 | \$ | 170,415 | \$1,147, 723 | \$ | $(9,746)$ \$ | 1,308,183 |

See notes to consolidated financial statements.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation - The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation $S-X$. The information disclosed in the notes to consolidated financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2000, has not changed materially unless otherwise disclosed herein. Financial information as of December 31, 2000, included in these financial statements has been derived from the audited consolidated financial statements included in that report. In management's opinion all adjustments (consisting of normal recurring accruals) necessary for a fair presentation of the interim periods have been made.

Results of operations are not necessarily indicative of the results that may be expected for future interim periods or for the full year.

Joint Operating Agencies - The application for a joint operating agency ("JOA") between the Company's Denver Rocky Mountain News ("RMN") and MediaNews Group Inc.'s Denver Post was approved by the U.S. Department of Justice. The JOA commenced operations on January 22, 2001. The Denver Publishing Company, a wholly owned subsidiary of the Company, holds a $50 \%$ interest in the JOA.

Included in JOA distributions in the Consolidated Statements of Income is the Company's share of the operating profit (loss) of the Denver JOA from January 22, 2001. The Company also includes in its operating expenses its editorial costs associated with the RMN. The Company's financial statements no longer include the advertising and other revenue of the RMN, the costs to produce, distribute and market the newspaper, or related depreciation. The Company's residual interest in the net assets of the JOA is included in Investments in the Consolidated Balance Sheets.

Derivative Instruments and Hedging Activities - The Company adopted Financial Accounting Standard No. 133 - Accounting for Derivative Instruments and Hedging Activities effective January 1, 2001. Adoption of the new standard had no effect on the Company's financial statements.

Net Income Per Share - The following table presents additional information about basic and diluted weighted-average shares outstanding:
$78,719 \quad 77,977$

## 2. ACQUISITIONS AND DIVESTITURES

## Acquisitions

2001 - The Company acquired an additional 3.5\% interest in The Television Food Network.

2000 - In the first quarter the Company acquired the daily newspaper in Fort Pierce, Florida, in exchange for its newspaper in Destin, Florida, and cash; and television station KMCI in Lawrence, Kansas.

In later periods the Company acquired the daily
newspaper in Henderson, Kentucky, and the weekly newspaper in Marco Island, Florida.

The following table presents additional information about the acquisitions:
( in thousands )
Three months ended
2001 March 31, 2000

| 14,429 | \$ | 44,381 |
| :---: | :---: | :---: |
|  |  | 2,646 |
| 14,429 |  | 47,027 |
|  |  | $(3,857)$ |
| 14,429 | \$ | 43,132 |

The acquisitions have been accounted for as purchases. The allocations of the purchase prices are based on preliminary appraised values of the assets acquired and liabilities assumed, and are therefore subject to change. Operating results are included in the Consolidated Statements of Income from the dates of acquisitions, with the exception of KMCI whose results were included while the Company operated the station under a contract with the former owner. Pro forma results are not presented because the combined results of operations would not be significantly different than the reported amounts.

Divestitures
2000 - In the first quarter the Company sold its independent telephone directories in Memphis, Tennessee; Kansas City, Missouri; and North Palm Beach, Florida, and traded its Destin, Florida, newspaper and cash for the daily newspaper in Fort Pierce, Florida. The sales and trade resulted in net gains of $\$ 6,269,000, \$ 3,800,000$ after-tax (\$. 05 per share).

In the third quarter the Company sold its remaining independent telephone directories in Louisiana.

Included in the consolidated financial statements are the following results of divested operations (excluding gains on sales):

[^0]Three months ended March 31,

[^1]4. LONG-TERM DEBT

Long-term debt consisted of the following:
( in thousands )

Variable rate credit facilities, including commercial paper $\$ 100$ million, 6.625\% note, due in 2007
\$100 million, 6.375\% note, due in 2002
Other notes

Total long-term debt
Current portion of long-term debt
Long-term debt (less current portion)

As of
December 31,
2000

March 31,
2000

| 537,701 § | 512,788 \$ | 573,590 |
| ---: | ---: | ---: |
| 99,905 | 99,901 | 99,890 |
| 99,968 | 99,964 | 99,949 |
| 8,579 | 1,956 | 2,539 |
| 746,153 | 714,609 | 775,968 |
| 237,742 | 212,828 | 274,126 |
|  |  |  |
| 508,411 \$ | $501,781 \$$ | 501,842 |

The Company has a Competitive Advance and Revolving Credit Facility Agreement, which permits aggregate borrowings up to $\$ 700,000,000$ (the "Variable Rate Credit Facilities"). The Variable Rate Credit Facilities are comprised of two unsecured lines, one limited to $\$ 400,000,000$ principal amount maturing in 2001, and the other limited to $\$ 300,000,000$ principal amount maturing in 2002. Borrowings under the Variable Rate Credit Facilities are available on a committed revolving credit basis at the Company's choice of three short-term rates or through an auction procedure at the time of each borrowing. The Variable Rate Credit Facilities are also used by the Company in whole or in part, in lieu of direct borrowings, as credit support for its commercial paper. The weighted-average interest rates on the Variable Rate Credit Facilities were 5.4\% at March 31, 2001, 6.6\% at December 31, 2000, and 6.1\% at March 31, 2000 .

|  | As of |
| :---: | :---: |
| March 31, | December 31, |
| 2001 | 2000 |$\quad$ March 31, 2000,

Securities available for sale (at market value):
AOL Time Warner common stock $(2,017,000$ shares
Time Warner common stock ( $1,344,000$ shares)
Centra Software ( $1,792,500$ common shares)
garden.com Inc. (2,414,000 common shares and 276,000 warrants)
iVillage Inc. (41,000 common shares at March 31, 2001, and
December 31, 2000, 270,000 common shares at March 31, 2000)
$\$$ Other

Total available-for-sale securities
Denver newspaper JOA
FOX SportSouth and other joint ventures
Other equity investments

| \$ | 70,239 | \$ | 134,455 |
| :---: | :---: | :---: | :---: |
| 11,651 | 6,946 |  | 37,532 |
|  |  |  | 21,098 |
| 20 | 40 |  | 5,699 |
| 4,114 | 3,929 |  | 7,686 |
| 96,760 | 81,154 |  | 206,470 |
| 216,268 |  |  |  |
| 8,703 | 9,502 |  | 7,210 |
| 73,280 | 87,266 |  | 61,850 |
| 395,011 \$ | 177,922 | \$ | 275,530 |
| $(1,252)$ \$ | 49,047 | \$ | 156,332 |

Investments available for sale represent securities in publicly traded companies that are recorded at fair value. Fair value is based upon the closing price of the security on the reporting date.

The Company exchanged its investment in Time Warner for America Online, which acquired Time Warner, in the first quarter of 2001. See Note 3.

The values of several of the Company's investments in available-for-sale securities declined below historical cost and were written down in 2000. During the third quarter of 2000 the Company received $\$ 5,000,000$ upon delivery of 229,000 iVillage shares under the provisions of a zero-cost collar.

Included in other equity investments are securities that do not trade in public markets, so they do not have readily determinable fair values. However, based upon the price paid by other investors for similar securities in subsequent rounds of financing, if any, and management's assessment when circumstances indicate fair value is less than the price paid in the most recent round, the total estimated value of these investments was $\$ 81,000,000$ on March 31, 2001, \$163,000,000 on December 31, 2000, and $\$ 106,000,000$ on March 31, 2000. There can be no assurance as to the amounts the Company would receive if these securities were sold.

The Company's Scripps Ventures Funds I and II invest in new businesses focusing primarily on new media technology. Scripps Ventures I invested $\$ 54,000,000$. The managers' compensation includes a share of the portfolio's cumulative net gain through December 2002 if a specified minimum return is achieved. Based on the portfolio's realized and estimated unrealized net gains of $\$ 8,500,000$ through March 31, 2001, the incentive compensation accrual was zero. The incentive compensation accrual will be subject to change as the net gain changes through December 2002. Scripps Ventures II is authorized to invest up to $\$ 100,000,000$, of which $\$ 40,700,000$ was invested as of March 31, 2001. The managers have a minority equity interest in the return on Scripps Ventures II's investments if a specified minimum return is achieved.

The Company's reportable segments are strategic businesses that offer different products and services. The Company primarily evaluates the operating performance of its segments based on earnings before interest, income taxes, depreciation and amortization ("EBITDA"), excluding divested operating units, unusual items and all credits and charges classified as nonoperating in the Consolidated Statements of Income. No single customer provides more than $10 \%$ of the Company's revenue. International revenues are primarily derived from licensing comic characters and HGTV and Food Network programming in international markets. Licensing of comic characters in Japan provides more than $50 \%$ of the Company's international revenues, which are less than $\$ 50,000,000$ annually.

Three months ended March 31,

OPERATING REVENUES
Newspapers
Scripps Networks
Broadcast Television
Licensing and other media
Total
Divested operating units
Per consolidated financial statements
EBITDA
Newspapers
Scripps Networks
Broadcast Television
Licensing and other media
Corporate
Total
Divested operating units
Per consolidated financial statements
DEPRECIATION
Newspapers
Scripps Networks
Broadcast Television
Licensing and other media
Corporate
Total
Divested operating units
Per consolidated financial statements

AMORTIZATION OF INTANGIBLE ASSETS
Newspapers
Scripps Networks
Broadcast Television
Total
Divested operating units
Per consolidated financial statements
OPERATING INCOME
Newspapers
Scripps Networks
Broadcast Television
Licensing and other media
Corporate
Total
Divested operating units
Per consolidated financial statements

| \$ | 189,548 | \$ | 230,024 |
| :---: | :---: | :---: | :---: |
|  | 87,617 |  | 73,323 |
|  | 65,921 |  | 76,687 |
|  | 24,293 |  | 24,023 |
|  | 367,379 |  | 404,057 |
|  |  |  | 6,802 |
| \$ | 367,379 | \$ | 410,859 |
| \$ | 54,223 | \$ | 62,461 |
|  | 15,821 |  | 15,338 |
|  | 16,087 |  | 23,554 |
|  | 4,739 |  | 4,476 |
|  | $(4,856)$ |  | $(4,826)$ |
|  | 86,014 |  | 101,003 |
|  |  |  | 62 |
| \$ | 86,014 | \$ | 101,065 |
| \$ | 7,145 | \$ | 10,001 |
|  | 1,885 |  | 1,857 |
|  | 4,916 |  | 4,684 |
|  | 194 |  | 191 |
|  | 217 |  | 237 |
|  | 14,357 |  | 16,970 |
|  |  |  | 104 |
| \$ | 14,357 | \$ | 17,074 |
| \$ | 6,272 | \$ | 5,586 |
|  | 1,807 |  | 1,727 |
|  | 2,329 |  | 2,352 |
|  | 10,408 |  | 9,665 |
|  |  |  | 69 |
| \$ | 10,408 | \$ | 9,734 |
| \$ | 40,806 | \$ | 46,874 |
|  | 12,129 |  | 11,754 |
|  | 8,842 |  | 16,518 |
|  | 4,545 |  | 4,285 |
|  | $(5,073)$ |  | $(5,063)$ |
|  | 61,249 |  | 74,368 |
|  |  |  | (111) |
| \$ | 61,249 | \$ | 74,257 |

( in thousands )

Three months ended March 31,

PAYMENTS (GREATER) LESS THAN PROGRAM AMORTIZATION
AND NETWORK DISTRIBUTION COSTS
Scripps Networks
Broadcast Television
Total

ADDITIONS TO PROPERTY, PLANT AND EQUIPMENT
Newspapers
Scripps Networks
Broadcast Television
Licensing and other media
Corporate
Total
Divested operating units
Per consolidated financial statements
BUSINESS ACQUISITIONS AND
OTHER ADDITIONS TO LONG-LIVED ASSETS
Newspapers
Scripps Networks
Broadcast Television
Licensing and other media
Venture capital and other investments
Total

## ASSETS

Newspapers
Scripps Networks
Broadcast Television
Licensing and other media
Venture capital and other investments
Corporate
Total
Divested operating units
Total

| \$ | $(7,560)$ | \$ | $(5,424)$ |
| :---: | :---: | :---: | :---: |
|  | (73) |  | (344) |
| \$ | $(7,633)$ | \$ | $(5,768)$ |
| \$ | 10,388 | \$ | 4,204 |
|  | 1,639 |  | 1,596 |
|  | 2,528 |  | 8,843 |
|  | 98 |  | 85 |
|  | 63 |  | 221 |
|  | 14,716 |  | 14,949 |
|  |  |  | 65 |
| \$ | 14,716 | \$ | 15,014 |
| \$ | 64,268 | \$ | 32,001 |
|  | 18,551 |  | 577 |
|  |  |  | 14,605 |
|  |  |  | 306 |
|  | 4,211 |  | 8,650 |
| \$ | 87,030 | \$ | 56,139 |
| \$ | 1,320,164 | \$ | 1,241,479 |
|  | 550,590 |  | 470,298 |
|  | 482,956 |  | 498,172 |
|  | 26,514 |  | 30,067 |
|  | 171,784 |  | 269,536 |
|  | 51,202 |  | 55,933 |
|  | 2,603,210 |  | 2,565,485 |
|  | 7,664 |  | 48,147 |
|  | 2,610,874 | \$ | 2,613,632 |

Other additions to long-lived assets include investments and network distribution fees. Corporate assets are primarily cash, cash equivalent and other short-term investments, and refundable and deferred income taxes.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The Company operates in three reportable segments: Newspapers, Scripps Networks, and Broadcast Television.

## FORWARD-LOOKING STATEMENTS

This discussion and the information contained in the notes to the consolidated financial statements contain certain forward-looking statements that are based on management's current expectations. Forward-looking statements are subject to certain risks, trends and uncertainties that could cause actual results to differ materially from the expectations expressed in the forward-looking statements. Such risks, trends and uncertainties, which in most instances are beyond the Company's control, include changes in advertising demand and other economic conditions; consumers' taste; newsprint prices; program costs; labor relations; technological developments; competitive pressures; interest rates; regulatory rulings; and reliance on third-party vendors for various products and services. The words "believe," "expect," "anticipate," "estimate," "intend" and similar expressions identify forward-looking statements. All forward-looking statements, which are as of the date of this filing, should be evaluated with the understanding of their inherent uncertainty.

RESULTS OF OPERATIONS
Acquisitions and divestitures can affect the comparability of year-over-year reported results. Amounts included in the accompanying tables include the results of acquired operations from the dates of acquisition. The results of divested operating units are removed from the segment operating results and reported separately because management believes they impede analysis of the Company's ongoing operations.

See Note 2 to the Consolidated Financial Statements on page $\mathrm{F}-8$ regarding acquisitions and divestitures.

The application for a JOA between the Company's Denver Rocky Mountain News ("RMN") and MediaNews Group Inc.'s Denver Post was approved by the U.S. Department of Justice. The JOA commenced operations on January 22, 2001. The Denver Publishing Company, a wholly owned subsidiary of the Company, holds a 50\% interest in the JOA.

Included in RMN revenue is the Company's share of the operating profit (loss) of the Denver JOA from January 22, 2001. The Company also includes in its operating expenses its editorial costs associated with the RMN. The Company's financial statements no longer include the advertising and other revenue of the RMN, the costs to produce, distribute and market the newspaper, nor related depreciation. To enhance comparability of year-over-year operating results, the Company is reporting the RMN separately.

All per share disclosures included in management's discussion and analysis of financial condition and results of operations are on a diluted basis.

| Operating revenues: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Newspapers | \$ | 178,708 | (0.1) \% \$ | 178,800 |
| Scripps Networks |  | 87,617 | $19.5 \%$ | 73, 323 |
| Broadcast Television |  | 65,921 | (14.0) \% | 76,687 |
| Licensing and other media |  | 24,293 | $1.1 \%$ | 24,023 |
| Total |  | 356,539 | $1.1 \%$ | 352,833 |
| Rocky Mountain News |  | 10,840 |  | 51,224 |
| Divested operating units |  |  |  | 6,802 |
| Total operating revenues | \$ | 367,379 | \$ | 410,859 |
| Operating income: |  |  |  |  |
| Newspapers | \$ | 48,372 | (14.3) \% \$ | 56,476 |
| Scripps Networks |  | 12,129 | $3.2 \%$ | 11,754 |
| Broadcast Television |  | 8,842 | (46.5) \% | 16,518 |
| Licensing and other media |  | 4,545 | $6.1 \%$ | 4,285 |
| Corporate |  | $(5,073)$ | (0.2) \% | $(5,063)$ |
| Total |  | 68,815 | (18.0) \% | 83,970 |
| Rocky Mountain News |  | $(7,566)$ | 21.2\% | $(9,602)$ |
| Divested operating units |  |  |  | (111) |
| Total operating income |  | 61,249 | (17.5) \% | 74,257 |
| Interest expense |  | $(12,461)$ |  | $(12,636)$ |
| Investment results, net of expenses |  | 58,785 |  | $(9,062)$ |
| Net gains on divested operations |  |  |  | 6,269 |
| Miscellaneous, net |  | 353 |  | 946 |
| Income taxes |  | $(40,642)$ |  | $(25,114)$ |
| Minority interest |  | (846) |  | $(1,056)$ |
| Net income | \$ | 66,438 | 97.7 \% \$ | 33,604 |
| Net income per share of common stock |  | \$. 83 | 93.0 \% | \$. 43 |
| Weighted-average shares outstanding |  | 79,864 |  | 78,824 |
| Reconciliations to net income from core operations: |  |  |  |  |
| Reported net income | \$ | 66,438 | 97.7 \% \$ | 33,604 |
| Add back / (deduct) : |  |  |  |  |
| Net investment results |  | $(38,524)$ |  | 5,893 |
| Net gains on divested operations |  |  |  | $(3,763)$ |
| Net income from core operations | \$ | 27,914 | (21.9) \% \$ | 35,734 |
| Reported net income per share of common stock |  | \$. 83 | 93.0 \% | \$. 43 |
| Add back / (deduct) : |  |  |  |  |
| Net investment results |  | (.48) |  | . 07 |
| Net gains on divested operations |  |  |  | (.05) |
| Net income from core operations per share of common stock |  | \$. 35 | (22.2) \% | \$. 45 |

[^2]Other financial and statistical data, excluding divested operations, is as follows:
( in thousands )

|  | Year-to-Date |  |  |
| :---: | :---: | :---: | :---: |
| \$ | 261,994 | $(0.9) \%$ \% | 264,445 |
|  | 73.5 \% |  | $74.9 \%$ |
| \$ | 60,541 | (11.6) $\%$ | 68,459 |
|  | 15,821 | $3.1 \%$ | 15,338 |
|  | 16,087 | (31.7) \% | 23,554 |
|  | 4,739 | $5.9 \%$ | 4,476 |
|  | $(4,856)$ | (0.6) \% | $(4,826)$ |
|  | 92,332 | $(13.7)$ \% | 107,001 |
|  | $(6,318)$ | (5.3) \% | $(5,998)$ |
| \$ | 86,014 | $(14.8) \%$ \% | 101,003 |
|  | 41.5 \% |  | 41.2 \% |
| \$ | 75,415 | \$ | 57,140 |
|  | $(14,716)$ |  | $(14,949)$ |
|  | $(87,030)$ |  | $(56,139)$ |
|  | 31,535 |  | 6,506 |
|  | $(12,245)$ |  | $(11,343)$ |

Earnings before interest, income taxes, depreciation and amortization ("EBITDA") is included in the discussion of results of operations because

Management believes the year-over-year change in EBITDA, combined with information on historical and anticipated capital spending, is a more useful and reliable measure of year-over-year performance than the change in operating income.

Banks and other lenders use EBITDA to determine the Company's borrowing capacity.

Financial analysts and acquirors use EBITDA, combined with capital spending requirements, to value communications media companies.

EBITDA should not, however, be construed as an alternative measure of the amount of the Company's income or cash flows from operating activities

Average borrowings under short-term credit facilities were $\$ 547$ million in the first quarter of 2001 and $\$ 550$ million in the first quarter of 2000 . The weighted-average interest rate on such facilities in the first quarter was 6.0\% in 2001 and 6.0\% in 2000. The Company is currently rolling over short-term debt at an effective 90 -day yield of $4.35 \%$. The average balance of all interest bearing obligations in the first quarter was $\$ 785$ million in 2001 and $\$ 800$ million in 2000

Interest capitalized was $\$ 230,000$ in 2001 and $\$ 10,000$ in 2000 .

Operating results for each of the company's reportable segments excluding divested operating units and unusual items, are presented on the following pages.
Year-to-Date
Change 2000
Operating revenues:
Local
National
Preprint and other
Newspaper advertising
Circulation
Joint operating agency distributions
Other

Total operating revenues
Expenses, excluding depreciation and amortization: Editorial and newspaper content
Newsprint and ink
Other press and production
Circulation and distribution
Other advertising, internet and printing
Advertising sales and marketing
General and administrative
Total

## EBITDA

Share of pre-tax earnings of equity-method investments
Total EBITDA
Depreciation and amortization
Operating income, excluding the RMN
RMN operating income
Total operating income
Other Financial and Statistical Data:
Percent of operating revenues:
EBITDA
Operating income
Capital expenditures

Business acquisitions and other additions to long-lived assets

The demand for advertising was soft in most of the Company's markets in the first quarter of 2001. On a pro forma basis, assuming all acquisitions had been completed as of January 1 , 2000, local advertising decreased 5.0\% and classified advertising decreased $4.5 \%$.

Operating expenses, other than newsprint, increased less than $2 \%$ on the same pro forma basis.

Newsprint and ink increased primarily due to a $17 \%$ increase in year-over-year newsprint prices.
27.1 \%

4,204


According to the Nielsen Homevideo Index, HGTV was distributed to 69.8 million homes in March 2001, up 9.3 million from March 2000 and up 2.7 million in the quarter. Food Network was distributed to 57.9 million homes in March 2001, up 11.5 million from March 2000 and up 3.5 million in the quarter.

The Company launched DIY in the fourth quarter of 1999 and expects to launch Fine Living, its fourth network, in the fourth quarter of 2001. Start-up expenses associated with DIY and Fine Living reduced EBITDA in the first quarter by $\$ 5.4$ million in 2001 and $\$ 2.0$ million in 2000. Full year start-up expenses are expected to reduce EBITDA by $\$ 20$ million to $\$ 25$ million. The cash required by DIY and Fine Living will substantially exceed the reported operating losses in 2001.

Excluding the start-up expenses of the new networks, EBITDA increased 22\%.
( in thousands )

Operating revenues
Local
National

Na
Political
Other
Total operating revenues

Operating expenses, excluding depreciation and amortization:
Programming and station operations
Sales and marketing
General and administrative

## Total

EBITDA
Depreciation and amortization

## Operating income

Other Financial and Statistical Data:

Percent of operating revenues:
EBITDA
Operating income
Capital expenditures
Business acquisitions and other

Year-to-Date
(5.2) \% \$ 41,079
22,803 (24.1) \% 30,052

4,16
$9.2 \%$
76,687
$34,771 \quad(6.7) \% \quad 37,287$
$8,704 \quad(12.0) \% 9,891$

6,35
$6.8 \%$

49,83 $\qquad$ 53,133
$16,087 \quad(31.7) \% \quad 23,554$
$7,245 \quad 3.0 \%$ 7,036
\$
8, 842
$(46.5) \% \$$
24.4 \%

The demand for advertising was weak in most of the Company's markets in the first quarter. Year-over-year automobile advertising declined sharply in the quarter.

## LIQUIDITY AND CAPITAL RESOURCES

The Company's cash flow from operating activities is expected to substantially exceed the total of its capital expenditure requirements and cash dividends in 2001, as it has since 1992. The excess cash flow from existing businesses and the Company's substantial borrowing capacity have been used primarily to fund acquisitions, investments, and to develop new businesses. There are essentially no legal or other restrictions on the transfer of funds among the Company's business segments.

Repurchase of a total of six million Class A Common shares was authorized by the Board of Directors in 1998. The balance remaining on this authorization is 2.1 million shares.

The Company's Scripps Ventures Funds invest in new businesses focusing primarily on new media technology. See Note 5 to the Consolidated Financial Statements. The Board of Directors has authorized up to $\$ 150$ million of such investments. At March 31, 2001, an additional $\$ 59$ million remains to be invested under the authorization.

Net debt (borrowings less cash equivalent and other short-term investments) increased $\$ 32$ million in the first quarter, to $\$ 746$ million at March 31, 2001.

## MARKET RISK

The Company's earnings and cash flow can be affected by, among other things, interest rate changes, foreign currency fluctuations (primarily in the exchange rate for the Japanese yen) and changes in the price of newsprint. The information disclosed in Market Risk in the Company's Annual Report on Form $10-\mathrm{K}$ for the year ended December 31, 2000, has not changed materially unless otherwise disclosed herein.

The Company may use foreign currency forward and option contracts to hedge its cash flow exposures denominated in Japanese yen and forward contracts to reduce the risk of changes in the price of newsprint on anticipated newsprint purchases. The Company held no foreign currency or newsprint forward contracts in 2001 or 2000 .

The following table presents additional information about the Company's market-risk-sensitive financial instruments:

| ( in thousands, except share data ) | As of March 31, 2001 |  |  |  | As of December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cost |  | Fair |  | Cost |  | Fair |  |
|  |  | Basis |  | Value |  | Basis |  | Value |
| Financial instruments subject to interest rate risk: |  |  |  |  |  |  |  |  |
| Variable rate credit facilities, including commercial paper | \$ | 537,701 | \$ | 537,701 | \$ | 512,788 | \$ | 512,788 |
| \$100 million, 6.625\% note, due in 2007 |  | 99,905 |  | 99,600 |  | 99,901 |  | 97,900 |
| \$100 million, 6.375\% note, due in 2002 |  | 99,968 |  | 101,100 |  | 99,964 |  | 99,800 |
| Other notes |  | 8,579 |  | 7,499 |  | 1,956 |  | 812 |
| Total long-term debt | \$ | 746,153 | \$ | 745,900 | \$ | 714,609 | \$ | 711,300 |
| Financial instruments subject to market value risk: |  |  |  |  |  |  |  |  |
| AOL Time Warner common stock ( $2,017,000$ shares) | \$ | 93,719 | \$ | 80,975 |  |  |  |  |
| Time Warner common stock (1,344,000 shares) |  |  |  |  | \$ | 27,816 | \$ | 70,239 |
| Centra Software (1,792,500 common shares) |  | 3,652 |  | 11,651 |  | 3,652 |  | 6,946 |
| Other available-for-sale securities |  | 641 |  | 4,134 |  | 639 |  | 3,969 |
| Total investments in publicly-traded companies |  | 98,012 |  | $96,760$ |  | 32,107 |  | $81,154$ |
| Other equity investments |  | 73,280 |  | (a) |  | 87,266 |  | (a) |

(a) Included in other equity investments are securities that do not trade in public markets, so they do not have readily determinable fair values. However, based upon the price paid by other investors for similiar securities in subsequent rounds of financing, if any, and managements assessments when circumstances indicate fair value is less than the price paid in the most recent round, the total estimated value of these investments was $\$ 81,000,000$ on March 31 , 2001 , and $\$ 163,000,000$ on December 31, 2000. There can be no assurance as to the amounts the Company would receive if these securities were sold.

The Company manages interest rate risk primarily by maintaining a mix of fixed-rate and variable-rate debt. The Company currently does not use interest rate swaps, forwards or other derivative financial instruments to manage its interest rate risk. See Note 4 to the Consolidated Financial Statements. The weighted-average interest rate on borrowings under the Variable Rate Credit Facilities was 5.4\% at March 31, 2001, and 6.6\% at December 31, 2000.

THE E. W. SCRIPPS COMPANY

Index to Exhibits

| Exhibit | Item |
| :---: | :---: | Page

RATIO OF EARNINGS TO FIXED CHARGES
( in thousands )

EXHIBIT 12
Three months ended March 31,
2001
2000

EARNINGS AS DEFINED:
Earnings from operations before income taxes after eliminating undistributed earnings of $20 \%$ - to 50\%-owned affiliates
Fixed charges excluding capitalized interest and preferred stock dividends of majority-owned subsidiary companies

Earnings as defined
FIXED CHARGES AS DEFINED:
Interest expense, including amortization of debt issue costs
Interest capitalized
Portion of rental expense representative of the interest factor
\$ 118,930
$\$ \quad 60,335$

Preferred stock dividends of majority-owned subsidiary companies

Fixed charges as defined
RATIO OF EARNINGS TO FIXED CHARGES

12,461
231

1,372
20
\$ 14,084
\$ $\quad 14,481$


[^0]:    ( in thousands )

[^1]:    2001 - Included in net investment results are i) recognized net investment gains and ii) adjustments to accrued incentive compensation related to changes in the net gains (realized and estimated unrealized) on the Scripps Ventures I portfolio. Included in recognized net investment gains are i) a gain of $\$ 65,900,000$ on the exchange of the Company's investment in Time Warner for America Online, which acquired Time Warner, ii) $\$ 17,900,000$ in write-downs for several investments, and iii) an $\$ 11,500,000$ reduction in accrued incentive compensation, to zero at March 31, 2001, in conjunction with the $\$ 68,400,000$ decrease in the total realized and estimated unrealized net gain on Scripps Ventures I's portfolio, to $\$ 8,500,000$.

    Net investment results in the first quarter increased net income $\$ 38,500,000$ ( $\$ .48$ per share).

    2000 - In addition to the gains on divested operations described in Note 2, net investment results include i) recognized net investment losses totaling $\$ 2,000,000$ and ii) a $\$ 7,100,000$ increase in accrued incentive compensation, to $\$ 14,100,000$ at March 31, 2000, in conjunction with the $\$ 47,000,000$ increase in the total realized and estimated unrealized net gain on Scripps Ventures I's portfolio, to $\$ 94,000,000$.

    The combined effect of the above items was to reduce first quarter 2000 net income $\$ 2,100,000$ ( $\$ .02$ per share).

[^2]:    See Note 3 to the Consolidated Financial Statements on page F-9 regarding items excluded from core operations.

